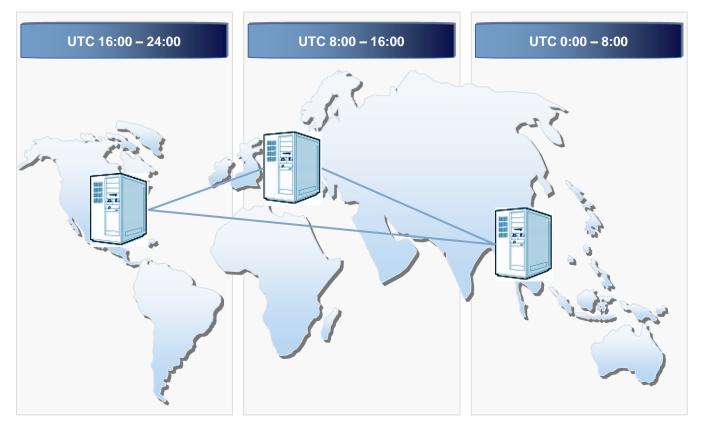
# KUEHNE + NAGEL

- Founded in 1890 (Germany)
- Logistics provider
  - → 1000 offices in over 100 countries
  - $\rightarrow$ 66,000 employees
- Total turnover of \$ 18.5 billion



# **DATA CENTERS**

- Act as backup and recovery for each other
- 24 hour support (follow-the-sun)



- Centralized management of applications and services
- Standardized architecture, hardware, processes
- Security control

# **KEY SYSTEMS**

### Large portfolio of applications

#### Strategic

- SeaLog/AirLog
- ACON
- KN Login
- Vlog
- L-WiS
- KN Service Broker

### **Operational**

- CIEL FW/DW
- OTM
- KN Messaging System
- KN Railsoft
- KN Vast NG
- KN Information Broker
- KN Data Pool
- KN Document Warehouse
- KN Master Data Management

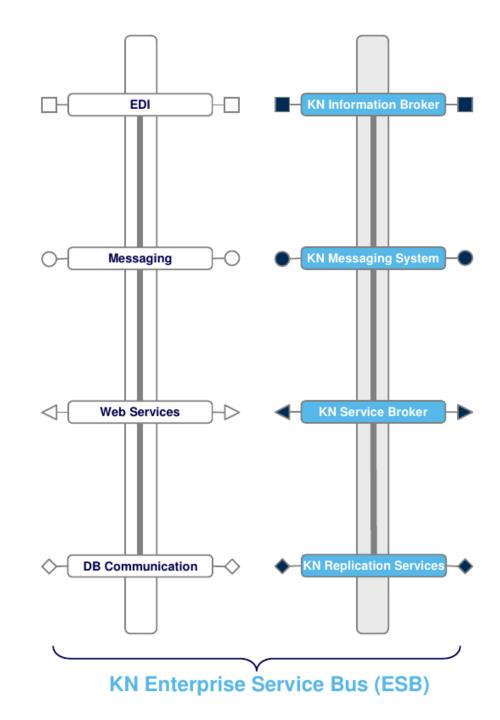
#### Support

- JIRA Demand
  Dashboard
- Data Marts (Sea + Air, Road, Contract Logistics)
- Clarity
- Centra

# **KEY SYSTEMS**

### **Integration:** KN Enterprise Service Bus (ESB)

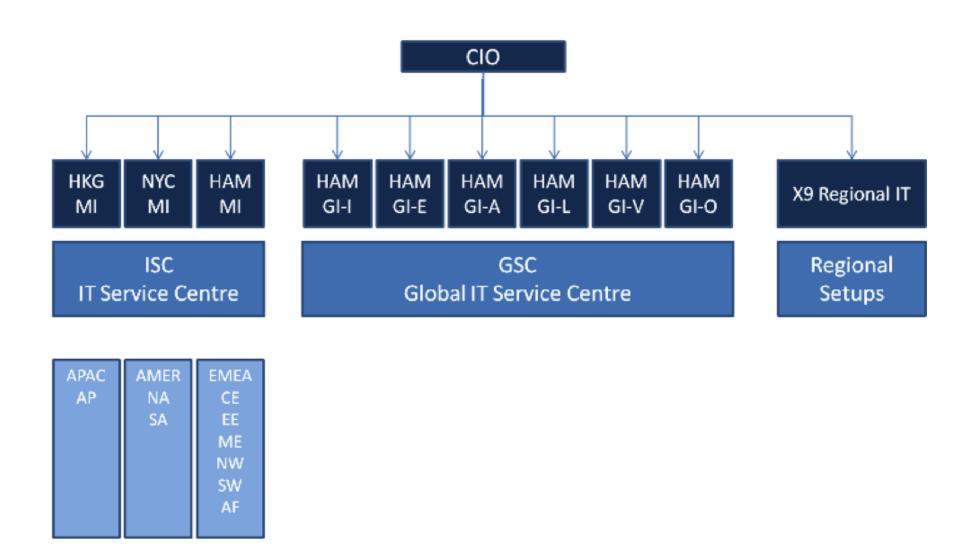
- KN Information Broker: integrates applications by doing file format and communication protocol translation to and from KN's internal proprietary format
- KN Messaging System: connects the applications by transferring KNIE messages. Central monitoring and archiving. 450K messages/day.
- KN Service Broker: enables applications to consume and export Web Services. Central repository for all Web Services. Does monitoring of service levels.
- KN Replication Services: replication of data, redundancy of services, backups and recovery.



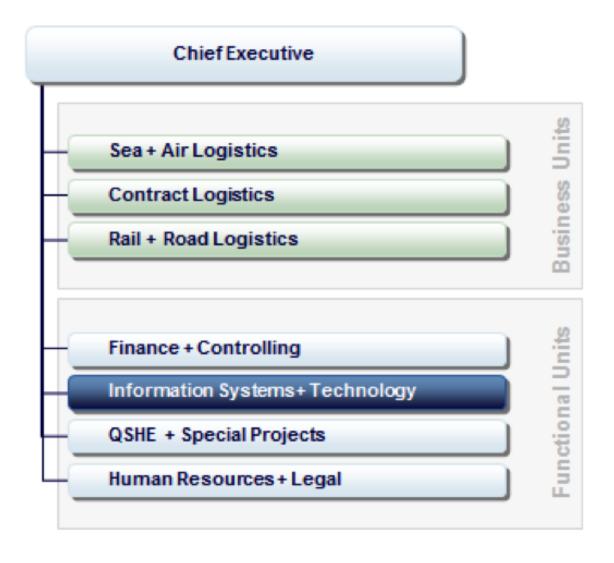
## EXTERNAL RELATIONSHIPS

- Types of relationships
  - Strategic partnerships
  - Transaction relationships
  - Cosourcing alliance
- IBM (Hardware), Oracle (Database Management)

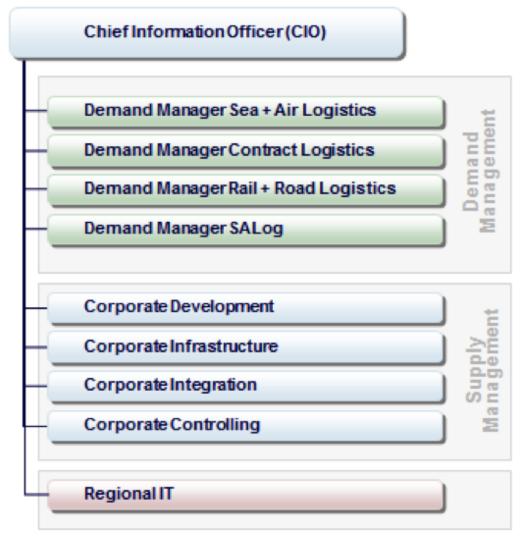
## Organizational Structure of IT Function



## IT within company



# Structure of IT department



# GOVERNANCE ARRANGEMENT MATRIX

	IT		IT		IT		Business		IT	
Dec.	Principles		Architecture		Infrastructure Strategies		Application Needs		Investment	
Arch.										
	In.	Dec.	In.	Dec.	In.	Dec.	In.	Dec.	In.	Dec.
Business Monarchy	×	×						×		×
IT Monarchy					×					
Feudal							×			
Federal			×							
Duopoly				×		×			×	
Anarchy										

# PROJECT PROCESS

Choice of Company

Interviews

Document analysis