

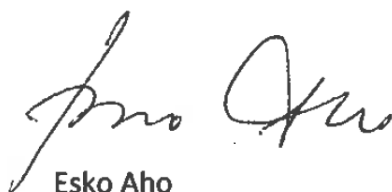
11.08.2014

To Rector Ole Petter Ottersen

The Strategic Advisory Board was given a mandate to review and assess the performance of the University of Oslo in the light of the ambitions and goals outlined in *Strategy 2020*, and, if appropriate, to propose alternative initiatives. In the letter of mandate dated November 6<sup>th</sup> 2012, UiO asked for perspectives and feedback on three issues in particular:

- Assess UiO's current characteristics, capabilities, and performance levels on an international scale.
- Assess the ambitions and visions in *Strategy 2020*. What are realistic and achievable goals for 2020?
- Identify gaps in *Strategy 2020* and recommend further action.

The SAB has now finished its work and we have summarized our evaluation in the enclosed report. Our analyses, assessments and recommendations are designed to both support efficient execution of the current strategy and set priorities for future reforms.



Esko Aho

Chairman of the UiO Strategic Advisory Board




Peter Agre



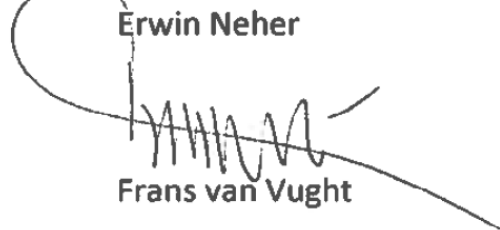
Toril Moi



Shaheen Sardar Ali



Erwin Neher



Frans van Vught