

Dr Esko Aho
Dr Shaheen Sardar Ali
Dr Toril Moi
Dr Erwin Neher
Dr Peter Agre
Dr Frans van Vught

Date: 19.09.2012
Your ref.:
Our ref.:

Strategic Advisory Board for the University of Oslo – Letter of Appointment

Dear Member of the Strategic Advisory Board,

We hereby appoint you as a member of the Strategic Advisory Board for the University of Oslo (UiO). This appointment concerns a period of two years.

A central element of UiO's ten-year strategy, Strategy 2020, is to strengthen our position internationally as a leading research-intensive university. In 2020 the University of Oslo intends to be more visible, attractive and engaged in the international arena than it is at present. The Strategic Advisory Board (SAB) will function as a source of expertise and advice to support and strengthen UiO's capacity to realise the ambitions of this long-term strategy. Your expertise will be called upon to review our progress and propose alternative initiatives. Amongst the questions we are particularly keen to address are:

- UiO's academic profile and how this can best be developed.
- UiO's position in terms of international competitiveness and how we might best respond to global influences.

The Strategic Advisory Board will meet once a year in Oslo. The meeting will last for two to three days and will involve reviewing and giving feedback on key strategic issues. The timing of this visit will be decided upon in discussion with the Rector. The University of Oslo may also call upon individual members of the Board for *ad hoc* advice, for instance regarding strategic institutional partnerships.

The Board will be chaired by a member of the board. All expenses will be covered and an honorarium will be offered. With the assistance of in-house secretarial support, written reports should be provided after each annual visit.



The Rector
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The Inaugural Meeting of the Strategic Board

The aim of the inaugural meeting of the Board is to achieve mutual understanding between UiO and the Board members regarding the role and function of the SAB and how it might best contribute to achieving positive impact for UiO. It also aims to provide the SAB members with the degree of knowledge about UiO required in order to perform their tasks optimally and most effectively.

The meeting will take place in December 2012, or alternatively February 2013, on dates selected to coincide with meetings already planned for the University's Executive Board:

Alternative 1: December 3rd - 5th 2012. Arrive afternoon of the 3rd, depart after lunch on the 5th.

Alternative 2: February 4th - 6th 2013. Arrive afternoon of the 4th, depart after lunch on the 6th.

Agenda and timings (to be developed and confirmed):

Day 1:

Arrive in Oslo in time to have the first working session from 17.00-19.30.

SAB members meet each other and the university management.

UiO presents its overarching strategy and the possible role of the SAB and its members.

SAB members' opinions on how the SAB can best contribute to UiO achieving its strategic objectives.

Reception and dinner from 19.30.

Day 2:

Before lunch (9.00 - 12.00): Meeting with the University's Executive Board and the Deans of Faculties.

SAB members introduce themselves, challenge UiO's representatives and discuss important strategic issues for UiO.

After lunch (13.00 -17.00): SAB becomes better informed about UiO through meetings with the Deans, faculty staff and other relevant UiO representatives.

Evening: Dinner with members of the University's Executive Board and the Deans of Faculties.

Day 3:

SAB internal meeting and planning. Time made available for meeting with Rector. Departure about 14.00.

We hope that this plan meets with your approval. Please do not hesitate to get in touch if you have any suggestions regarding how to gain maximum benefit from the Board and its first gathering in Oslo.

Sincerely yours,



Ole Petter Ottersen

Rector



Gunn-Elin Bjørneboe

University Director

This document is authenticated electronically by the signer and stored for verification in 'ePhorte', the University document system.

Officer in charge: Senior Advisor Olaug Kristine Bringager